#### CAPITAL MEMBER GROUP

**Head of Service:** Lee Duffy, Chief Finance Officer

Wards affected: (All Wards);

**Urgent Decision?(yes/no)** No If yes, reason urgent decision

required:

N/A

Appendices (attached): None

### Summary

This report requests the Strategy and Resources Committee to consider appointments to the Capital Member Group, approve an increase in budget of the Disabled Facilities programme and to agree the capital bidding process for 2021/22 to 2023/24.

### Recommendation (s)

#### The Committee is asked to:

- **Appoint Members to the Capital Member Group;** (1)
- (2) Approve the increase in budget of £92,090 for the Disabled Facilities programme, in line with the allocation of central government grant funding;
- (3) Confirm the criteria for considering capital bids as set out in paragraph 9.1;
- (4) Confirms the criteria for assessing 'spend to save' capital bids as set out in paragraph 9.2.

#### Reason for Recommendation 1

1.1 Full Council agreed the current Medium Term Financial Plan for 2020/24 in February 2020. The MTFP includes targets for capital investment and capital reserves. These will be reassessed as part of this year's capital programme review.

#### 2 **Background**

- 2.1 The capital budget timetable requires that the Financial Policy Panel receives a report on the proposed capital programme and funding options for 2021/22 at the December meeting. Service project appraisals are then presented to the policy committees in January and schemes receiving support will be included in the Budget and Council Tax report for Council approval in February 2021.
- 2.2 The Capital Member Group (CMG) co-ordinate the preparation of the new capital programme and review funding, including capital reserves, new capital receipts, grants, Community Infrastructure Levy and Section 106 (planning gain) receipts.
- 2.3 In view of public sector funding restrictions the Capital Member Group has continued to limit schemes recommended for inclusion into the capital programme to those that were a prioritised service or for health and safety considerations or essential to keep services running. Any other schemes included within the capital programme need to be self-financing, either though external grants/contributions or through revenue savings (on a business case evaluation).
- 2.4 In January 2020 Council adopted a Climate Change Action Plan. A number of the initiatives set out in the Plan will require capital investment but may not meet the current stringent criteria for inclusion in the capital programme. A new criteria has therefore been proposed to allow for those initiatives that support the Action Plan as set out in paragraph 9.1.5.

#### 3 Capital Member Group

- 3.1 The Capital Member Group is a working group, appointed by the Strategy and Resources Committee to oversee the work of the officer capital management group (Leadership Team) and review the capital strategy to validate criteria applied to capital project appraisals.
- 3.2 Membership criteria for the Capital Member Group is as follows:
  - 3.2.1 There should be five members on CMG;
  - 3.2.2 Meetings should be chaired by the Chair of Strategy and Resources Committee;
  - 3.2.3 CMG members should be drawn from members of the Financial Policy Panel;
  - 3.2.4 CMG may include committee chairs;
  - 3.2.5 CMG should include opposition party representation.
- 3.3 Last year's membership of the Group comprised Councillors Eber Kington (Chair), Barry Nash, Neil Dallen, Colin Keane and David Gulland.

#### 4 Capital Programme Review Timetable

4.1 The proposed capital programme review timetable is shown below with provisional dates for the Capital Member Group meetings. These dates are subject to confirmation with the new members of the Group.

Capital Member Group Action	Date
Review initial bids and identify which should be worked into full bids for review in November.	Wednesday 9 September 2020
Review full project appraisals, funding and draft report for Financial Policy Panel.	Wednesday 11 November 2020

4.2 As in previous years some of the work for the group may be during daytime working hours. It is initially proposed that meetings will be held at 4pm. The meetings may need to be held virtually as a result of the Covid pandemic.

### 5 Overview of Existing Capital Programme and Financing

- 5.1 The current approved programme for 2020/21, as approved at Full Council in February 2020, is £1.508 million, of which £651k is funded from capital receipts, £234k from revenue contributions, £23k from S106 contributions and £600k from central government grant.
- 5.2 Budgets totalling £3.68 million, funding projects from the 2019/20 capital programme which have not yet completed, have provisionally been rolled forward into 2020/21 (subject to this Committee's approval within the Financial Outturn report). The funding sources of these projects are £545k from capital receipts, £2.729 million from CIL, and £407k from central government grant.
- 5.3 The balance on the capital receipts reserve is expected to be at £2.57 million after agreed funding for the 2020/21 capital programme is accounted for. No new capital receipts are currently anticipated for 2020/21.
- 5.4 The balance of uncommitted S106 receipts as at 1 April 2020 was £1.336 million of which £1.134 million is for affordable housing with the bulk of the £202k balance being for open spaces. The balance of uncommitted CIL receipts for strategic infrastructure projects as at 1 April 2020 was £685k, the utilisation of which is determined by Strategy & Resources Committee after receiving recommendations from the Joint Infrastructure Group, which comprises of both Borough and County Members.

#### 6 Budget for the Disabled Facilities Grant Funded Schemes

6.1 Each year Epsom & Ewell is allocated grant from central government to fund works to homes in the borough to enable people with disabilities to continue living in their own home. The budget set for 2020/21 was £600k and was based on the 2019/20 allocation.

- 6.2 Officers have now received confirmation of the exact amount of DFG grant funding for 2020/21 which is £692,090, £92,090 more than the estimated budget agreed by Full Council in February 2020.
- 6.3 Members are asked to approve additional budget of £92,090 for the Disabled Facilities Grant funded scheme for the 2020/21 capital programme, to match the central government allocation. Additional staffing resources have been made available to assist in the delivery of this scheme.

#### 7 The Roles of the Capital Member Group and the Leadership Team

- 7.1 The Capital Member Group's role is to review the current three year capital programme, co-ordinate the preparation of the capital programme for 2021/22 whilst reviewing funding, including capital reserves, new capital receipts, grants, CIL (Community Infrastructure Levy) and Section 106 (planning gain) receipts.
- 7.2 Leadership Team will meet to review the full bids on 13 October 2020 to ensure they meet the requirements of the member group. Each scheme will be evaluated for suitability for inclusion within the capital programme and presented to Capital Member Group in November.
- 7.3 The CMG also receives the recommendations of the Leadership Team, reviews the capital strategy and validates the criteria applied to capital project appraisals.

#### 8 Capital Bidding Process 2021/22 to 2023/24

8.1 The timetable below identifies each stage of the 2021/22 capital programme:

Action	Deadline
Initial Capital Appraisal Forms returned to Financial Services and copied to Heads of	21 August 2020
Service	
Capital Member Group meet to discuss approach and identify which of the potential bids should be worked into full	9 September 2020
bids for review in November	
Full Bid Capital Appraisal Forms updated and distributed	11 September 2020
Deadline for final Capital Appraisal Forms to be returned to Financial Services and copied to Heads of Service	28 September 2020
Leadership Team Workshop (to review schemes and discuss with project managers)	13 October 2020

Capital programme update reports drafted for Capital Member Group and first draft for Financial Policy Panel (FPP)	4 November 2020
Capital Member Group review of appraisals,	11 November 2020
funding and draft FPP report	
Dispatch for FPP	20 November 2020
Financial Policy Panel advises on capital	1 December 2020
funding and schemes to be released for	
2020/21	
Policy committees receive revenue estimate	19 – 28 January 2021
reports and draft capital programme with	
appraisal forms	
Council Agrees Budget and Capital	16 February 2021
Programme	

#### 9 Criteria for Consideration of Bids

- 9.1 With the level of capital receipts reserves just above £2.6 million after funding this year's capital programme it is proposed that potential bids should only be considered if they meet one of the following;
  - 9.1.1 Where there is a guarantee of the scheme being fully externally funded and is classed as a high priority.
  - 9.1.2 Spend to save projects (see below).
  - 9.1.3 Where it is mandatory for the Council to provide the scheme (e.g. Disabled Facilities Grant and Health and Safety).
  - 9.1.4 Minimum required to continue to deliver the services of the Council (e.g. minimum level of building maintenance and IT).
  - 9.1.5 Where the scheme is consistent with the Council's Climate Change Action Plan, subject to affordability, supported by a robust business case and value for money can be demonstrated through a maximum payback period of 10 years.
- 9.2 For the purpose of appraising any of the bids funded as a 'spend to save' it is proposed that the criteria set in previous years should be applied;
  - 9.2.1 Payback of the amount capital invested within the project within 5 years.
  - 9.2.2 The return required on capital employed should be linked to the potential cost of borrowing (MRP) rather than potential loss of investment income.
  - 9.2.3 Risk of not achieving return on investment is low.

9.2.4 Clear definition of financial cost/benefits of the scheme.

#### 10 Proposals

- 10.1 The Committee is asked to appoint five Members to the Capital Member Group in line with the criteria set out in paragraph 3.2. It is proposed that the following nominated Members are appointed:
  - Councillor Eber Kington (Chairman) (RA)
  - Councillor Neil Dallen (RA)
  - Councillor Barry Nash (RA)
  - Councillor Colin Keane (RA)
  - 1 opposition party representative
- 10.2 The 2020/21 budget for the Disabled Facilities programme was agreed by Full Council in February 2020 in line with the 2019/20 allocation, as the 2020/21 grant determination had not been received at that time. Approval is now sought to increase this budget in line with the 2020/21 grant allocation as advised by central government.
- 10.3 Given the limited capital resources detailed in paragraph 5.3, the Committee is asked to agree the approach set out in section 9 to determine which capital bids are successful.
- 10.4 In order to support initiatives within the Council's Climate Change Action Plan, a new criterion has been included for approval.

#### 11 Risk Assessment

Legal or other duties

- 11.1 Impact Assessment
  - 11.1.1 None for the purposes of this report.
- 11.2 Crime & Disorder
  - 11.2.1 None for the purposes of this report.
- 11.3 Safeguarding
  - 11.3.1 None for the purposes of this report.
- 11.4 Dependencies
  - 11.4.1 None for the purposes of this report.
- 11.5 Other

11.5.1 None for the purposes of this report.

### 12 Financial Implications

12.1 **Section 151 Officer's comments**: All financial implications are included in the body of the report.

### 13 Legal Implications

- 13.1 There are no legal implications arising from the contents of this report.
- 13.2 **Monitoring Officer's comments**: none arising from the contents of this report.

### 14 Policies, Plans & Partnerships

- 14.1 **Council's Key Priorities**: The following Key Priorities are engaged:
- 14.2 **Service Plans**: The matter is not included within the current Service Delivery Plan.
- 14.3 Climate & Environmental Impact of recommendations: An additional criterion has been included to allow for projects which support the Council's Climate Change Action Plan.
- 14.4 **Sustainability Policy & Community Safety Implications**: None for the purposes of this report.
- 14.5 **Partnerships**: None for the purposes of this report.

#### 15 Background papers

15.1 The documents referred to in compiling this report are as follows:

#### **Previous reports:**

None.

#### Other papers:

- Capital Strategy 2020/21
- Budget Book 2020/21